

courtesy translation

Messrs.
SALINI IMPREGILO S.p.A.
Via dei Missaglia, 97
20142 MILAN, Italy

By email to pec@pec.salini-impregilo.com

To the kind attention of the Chairman of the Board of Directors

Milan, 2 April 2015

Re: Presentation of the list of candidates of Salini Costruttori S.p.A. for the office of Director of Salini Impregilo S.p.A.

With reference to the Shareholders' Meeting of Salini Impregilo S.p.A. ("Salini Impregilo"), called for 30 April 2015 at 10 am in single call at Centro Congressi Fondazione Cariplo in Milan at Via Romagnosi, 8 and called to resolve on, among other things, the "Appointment of the Board of Directors for the year 2015-2016-2017" of Salini Impregilo, the undersigned company, in its capacity of shareholder of Salini Impregilo, which holds an interest greater than the minimum investment stated in Article 147-ter, Section 1 of Italian Legislative Decree no. 58/1998 and in Article 20 of the Company By-laws, as shown on the certificate annexed hereto *sub* 1),

FILES

the following list of candidates for the appointment to the office of member of the Board of Directors of Salini Impregilo for the years 2015-2016-2017

- 1) Marina Brogi*
- 2) Giuseppina Capaldo*
- 3) Mario Giuseppe Cattaneo*
- 4) Roberto Cera
- 5) Laura Cioli*
- 6) Claudio Costamagna
- 7) Alberto Giovannini*
- 8) Nicola Greco*
- 9) Pietro Guindani*
- 10) Geert Linnebank*
- 11) Giacomo Marazzi*
- 12) Franco Passacantando*
- 13) Laudomia Pucci*
- 14) Pietro Salini

* *Independent Director*

ANNEXES

- the communication pursuant to Article 83-quinquies of Italian Legislative Decree no. 58/1998 issued by the authorised intermediary certifying that Salini Costruttori S.p.A. owns an interest greater than the minimum required by law and by the Company By-Laws for the purpose of submitting the list;
- for each candidate:
 - ✓ the curriculum vitae containing the list of offices as member of the governing or control body held at other companies;
 - ✓ the declaration with which he or she accepts the candidacy and that attests, under his or her responsibility, to the non-existence of reasons for ineligibility for election and incompatibility, as well as to having the requirements established by the laws and regulations in force and by the Salini Impregilo Regulation on plurality of offices adopted by the its Board of Directors on 12 December 2007, including the independence requirements for the candidates who qualify as such pursuant to Article 148 of Italian Legislative Decree 58/1998 and to the provisions of the Corporate Governance Code prepared by the Corporate Governance Committee of listed companies and promoted by Borsa Italiana S.p.A.

Best regards,

(signed by) The Chairman
Simonpietro Salini
Salini Costruttori S.p.A.

COMUNICAZIONE DI PARTECIPAZIONE AL SISTEMA ACCENTRATO

(Art. 23 del Provvedimento congiunto Banca d'Italia/Consob del 22.2.2008
aggiornato con atto Banca d'Italia/Consob del 24.12.2010)

BANCA POPOLARE DI SONDRIO
SEDE CENTRALE

Numero d'ordine
1

Data di rilascio 31-03-2015

SALINI COSTRUTTORI S.P.A.

Numero progressivo annuo
34

Codice Cliente
6 5696

VIA DELLA DATARIA 22
00187 ROMA RM

A richiesta di

Luogo di nascita

Data di nascita

Codice fiscale 00436420582

La presente comunicazione, con efficacia FINO A TUTTO IL 08/04/2015, attesta la partecipazione al sistema
Monte Titoli del nominativo sopraindicato con i seguenti titoli:

| Codice | Descrizione del titolo | Quantità |
|--------------|------------------------|-------------|
| IT0003865570 | SALINI IMPREGILO ORD | 303.813.359 |
| | | |
| | | |

Sui suddetti titoli risultano le seguenti annotazioni:

La presente certificazione viene rilasciata per l'esercizio del seguente diritto:

DEPOSITO DELLA LISTA DEI CANDIDATI ALLA CARICA DI CONSIGLIERI DEL CDA

L'Intermediario
BANCA POPOLARE DI SONDRIO
Sede Centrale

courtesy translation

**DECLARATION OF ACCEPTANCE OF CANDIDACY
TO THE OFFICE OF MEMBER OF THE BOARD OF DIRECTORS OF THE COMPANY SALINI IMPREGILO
S.P.A.
AND TO HAVE THE LEGAL REQUIREMENTS, INCLUDING
THE INDEPENDENCE REQUIREMENTS**

I, the undersigned, MARINA BROGI

DECLARE

- that I am aware:
 - that the shareholder Salini Costruttori S.p.A. plans to submit a list for the appointment of the Board of Directors of Salini Impregilo S.p.A. (the "Company") with offices in Milan at Via dei Missaglia 97 to the Shareholders' Meeting called for 30 April 2015 at 10 am in single call;
 - that my name is on the above-mentioned list;
- that I irrevocably accept my candidacy to the office of Member of the Board of Directors of the Company;
- that if appointed by the Shareholders' Meeting, that I accept the office of Member of the Board of Directors starting from the term of the aforesaid Shareholders' Meeting.

ALSO DECLARE

under my sole responsibility, also pursuant and consequent to Article 76 of Italian Presidential Decree no. 445 of 28/12/2000 on the subject of making false statements in documents and false declarations:

- that I do not find myself in any of the conditions of ineligibility for election, incompatibility and forfeiture provided for by current laws or regulations for the appointment to the office of Member of the Board of Directors of the Company;
- I meet all the requirements set forth in current laws and regulations and in the company by-laws of Salini Impregilo for accepting the office of member of the Board of Directors, including those of reputation, pursuant to Article 147-quinquies, Section 1 of Italian Legislative Decree no. 58/1998 and of professionalism;
- I meet the requirements necessary for being qualified as independent pursuant to Article 148 of Italian Legislative Decree no. 58/1998;

- I also meet the requirements necessary for being qualified as independent pursuant to the provisions of the Corporate Governance Code of listed companies prepared by the Corporate Governance Committee of listed companies and promoted by Borsa Italiana S.p.A.
- (a) I do not hold offices as member of a governing or control body to an extent equal to or greater than what is set out in current legislation, the Company By-Laws, the Corporate Governance Code of listed companies and the Regulation adopted by the Board of Directors of Salini Impregilo S.p.A. on 12 December 2007 and; (b) that should I be appointed by the Shareholders' Meeting of the Company, the above-mentioned limit would not be exceeded.

I, the undersigned, undertake to immediately notify the Company of changes or additions to my data and the declarations given if they are significant for the purpose of ascertaining the existence of impeding causes and legal requirements for holding the office of Member of the Board of Directors of the Company.

Finally, I, the undersigned, declare I have been informed pursuant and consequent to Italian Legislative Decree no. 196/2003 as amended and supplemented that the personal information collected will be processed by the Company, also with the use of electronic tools, as part of the process for which this declaration is given.

Annexed hereto:

- the *curriculum vitae* complete with the list of offices as member of a governing or control body held at other companies and significant pursuant to the law and the company By-Laws.

Milan, 2 April 2015

The declarant

(signed by) Marina Brogi

Marina Brogi

Independent Director

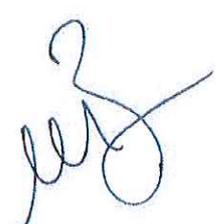
Ms. Brogi has served as a member of the Board of Directors of Impregilo (now Salini Impregilo) since 2012.

She has a degree in Political Economics from Luigi Bocconi Commercial University of Milan and started her career as Researcher in Economics of Credit Institutions at "Luigi Bocconi" Commercial University of Milan.

She was an Adjunct Professor of Economics of the Financial Markets at "La Sapienza" University in Rome from 1998 to 2007 and since 2007 she has held the position of Tenured Professor of Disclosure, Governance and Controls at Banks and Insurance Companies and of International Banking and Capital Markets.

In addition, she has served as Deputy Dean of the School of Economics since 2011.

She currently serves as Supervisory Director of Unione di Banche Italiane S.c.p.A.; Independent Director of Prelios S.p.A.; Chairperson of the Board of Statutory Auditors of Fratelli Branca Distillerie S.r.l.; Chairman of the Oversight Committee of Credito Cooperativo Fiorentino Campi Bisenzio and of Cape Natixis SGR S.p.A..



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TO THE OFFICE OF MEMBER OF THE BOARD OF DIRECTORS OF THE COMPANY SALINI IMPREGILO
S.P.A.
AND TO HAVE THE LEGAL REQUIREMENTS, INCLUDING
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I, the undersigned, GIUSEPPINA CAPALDO,

DECLARE

- that I am aware:
 - that the shareholder Salini Costruttori S.p.A. plans to submit a list for the appointment of the Board of Directors of Salini Impregilo S.p.A. (the "Company") with offices in Milan at Via dei Missaglia 97 to the Shareholders' Meeting called for 30 April 2015 at 10 am in single call;
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ALSO DECLARE

under my sole responsibility, also pursuant and consequent to Article 76 of Italian Presidential Decree no. 445 of 28/12/2000 on the subject of making false statements in documents and false declarations:

- that I do not find myself in any of the conditions of ineligibility for election, incompatibility and forfeiture provided for by current laws or regulations for the appointment to the office of Member of the Board of Directors of the Company;
- I meet all the requirements set forth in current laws and regulations and in the company by-laws of Salini Impregilo for accepting the office of member of the Board of Directors, including those of reputation, pursuant to Article 147-quinquies, Section 1 of Italian Legislative Decree no. 58/1998 and of professionalism;
- I meet the requirements necessary for being qualified as independent pursuant to Article 148 of Italian Legislative Decree no. 58/1998;

- I also meet the requirements necessary for being qualified as independent pursuant to the provisions of the Corporate Governance Code of listed companies prepared by the Corporate Governance Committee of listed companies and promoted by Borsa Italiana S.p.A.
- (a) I do not hold offices as member of a governing or control body to an extent equal to or greater than what is set out in current legislation, the Company By-Laws, the Corporate Governance Code of listed companies and the Regulation adopted by the Board of Directors of Salini Impregilo S.p.A. on 12 December 2007 and; (b) that should I be appointed by the Shareholders' Meeting of the Company, the above-mentioned limit would not be exceeded.

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Annexed hereto:

- the *curriculum vitae* complete with the list of offices as member of a governing or control body held at other companies and significant pursuant to the law and the company By-Laws.

Rome, 2 April 2015

The declarant

(signed by) Giuseppina Capaldo

PROF. AVV. GIUSEPPINA CAPALDO
Professore ordinario di Diritto Privato
nell'Università di Roma "La Sapienza"

Prof. Avv. GIUSEPPINA CAPALDO - CURRICULUM VITAE

graduated in Economics (1991) and Law (1993)
at University of Rome "La Sapienza".

She is Full Professor of Private Law. She is a lawyer, an auditor and an accountant.

ACADEMIC

- Deputy Rector for Resources Planning and Assets (since 2014).
- Deputy Rector for Strategic Planning and Financial Control at University of Rome "La Sapienza" (2008-2014).
- Director of the Department of Law and Business Economics at University of Rome "La Sapienza" (2007-2013).
- Coordinator of the PHD in "Contract Law and Business Economics" (2007-2011).
- Director of the Master in "The new regulation of Intermediaries, Issuers and Financial markets", (since 2009).

PROFESSIONAL APPOINTMENTS

- CREDITO FONDIARIO S.p.A. (Fonspa SpA) Member of the Board of Directors, since 2014;
- EXOR S.p.A. Member of the Board of Directors and Chairman of the Audit Committee and Risk (since 2012);
- SALINI-IMPREGILO S.p.A. Member of the Board of Directors (since 2012). Member of the Audit Committee and Risk and of the Committee of Transactions with related parties;
- ARISCOM Insurance Company S.p.A. Member of the Board of Directors since 2012;

Assicurazioni di Roma (ADIR) Member of the Board of Directors (2006- 2010).

She is member of executive and scientific bodies of non-profit organizations and of research institutions. She has worked professionally mainly in the area of Banking & Finance, Corporate, Insurance, Contracts and M&A.

She has published numerous monographs and essays on civil and business law, bank contracts and derivative instruments.

ACTIVITIES AND RESEARCH INTERESTS

Component of the Board Jus Civile – Review (ISSN 2281-3918).

Component of the Auditing Committee of "Person and Market" University of Florence.

She has directed of research projects and has worked with organizations and scientifically University, both personally and because of academic positions held.

PROF. AVV. GIUSEPPINA CAPALDO

Professore ordinario di Diritto Privato
nell'Università di Roma "La Sapienza"

Among the main scientific interests:

General theory of the contract. Market Legal Theory and European Contract Law.

Business and international trade rules.

Segregated assets, art. 2447-bis civil code.

Financial risk management.

Regulation of markets and contracts banking, financial and insurance services. Malpractices in insurance markets. Liability of intermediaries banking, financial and insurance contracts and banking. Structured finance and project finance.

Financial Law and derivatives.

Non-profit organizations. Foundations.

Tax neutrality and Realization in M & A Transaction.

Mobile payment and smart-card. Harmonisation of payment services law in Europe.

Rome, 10th March 2015

Giuseppina Capaldo

courtesy translation

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TO THE OFFICE OF MEMBER OF THE BOARD OF DIRECTORS OF THE COMPANY SALINI IMPREGILO
S.P.A.
AND TO HAVE THE LEGAL REQUIREMENTS, INCLUDING
THE INDEPENDENCE REQUIREMENTS**

I, the undersigned, MARIO CATTANEO :

DECLARE

- that I am aware:
 - that the shareholder Salini Costruttori S.p.A. plans to submit a list for the appointment of the Board of Directors of Salini Impregilo S.p.A. (the "Company") with offices in Milan at Via dei Missaglia 97 to the Shareholders' Meeting called for 30 April 2015 at 10 am in single call;
 - that my name is on the above-mentioned list;
- that I irrevocably accept my candidacy to the office of Member of the Board of Directors of the Company;
- that if appointed by the Shareholders' Meeting, that I accept the office of Member of the Board of Directors starting from the term of the aforesaid Shareholders' Meeting.

ALSO DECLARE

under my sole responsibility, also pursuant and consequent to Article 76 of Italian Presidential Decree no. 445 of 28/12/2000 on the subject of making false statements in documents and false declarations:

- that I do not find myself in any of the conditions of ineligibility for election, incompatibility and forfeiture provided for by current laws or regulations for the appointment to the office of Member of the Board of Directors of the Company;
- I meet all the requirements set forth in current laws and regulations and in the company by-laws of Salini Impregilo for accepting the office of member of the Board of Directors, including those of reputation, pursuant to Article 147-quinquies, Section 1 of Italian Legislative Decree no. 58/1998 and of professionalism;
- I meet the requirements necessary for being qualified as independent pursuant to Article 148 of Italian Legislative Decree no. 58/1998;

- I also meet the requirements necessary for being qualified as independent pursuant to the provisions of the Corporate Governance Code of listed companies prepared by the Corporate Governance Committee of listed companies and promoted by Borsa Italiana S.p.A.
- (a) I do not hold offices as member of a governing or control body to an extent equal to or greater than what is set out in current legislation, the Company By-Laws, the Corporate Governance Code of listed companies and the Regulation adopted by the Board of Directors of Salini Impregilo S.p.A. on 12 December 2007 and; (b) that should I be appointed by the Shareholders' Meeting of the Company, the above-mentioned limit would not be exceeded.

I, the undersigned, undertake to immediately notify the Company of changes or additions to my data and the declarations given if they are significant for the purpose of ascertaining the existence of impeding causes and legal requirements for holding the office of Member of the Board of Directors of the Company.

Finally, I, the undersigned, declare I have been informed pursuant and consequent to Italian Legislative Decree no. 196/2003 as amended and supplemented that the personal information collected will be processed by the Company, also with the use of electronic tools, as part of the process for which this declaration is given.

Annexed hereto:

- the *curriculum vitae* complete with the list of offices as member of a governing or control body held at other companies and significant pursuant to the law and the company By-Laws.

Milan, 2 April 2015

The declarant

(signed by) Mario Cattaneo

Mario Cattaneo

- Degree in Economics at University Bocconi of Milan in 1953;
- *Dottore Commercialista* at Milan Register from 6/7/1954 n. 570;
- Auditor appointed with *Decreto Ministeriale* 12/4/1995, *Gazzetta Ufficiale* n. 31 bis fourth special series 21/4/1995;
- *Emerito Professor of Finance II° Facoltà di Economia* at University Cattolica of S. Cuore in Milan;
- Past Member of Board Directors of *Eni SpA* (1998-2005) and *UniCredit SpA* (1999-2005);
- Past Member of Audit Committee of *Banca d'Italia* (1991-1999);

- Directory of the main charges:

| | |
|----------------------------|---------------------------|
| Bracco Spa | Member of Board Directors |
| Luxottica Group Spa | Member of Board Directors |
| SIA Spa | Member of Audit Committee |
| Michelin Italiana SAMI SpA | Member of Audit Committee |

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**DECLARATION OF ACCEPTANCE OF CANDIDACY
TO THE OFFICE OF MEMBER OF THE BOARD OF DIRECTORS OF THE COMPANY SALINI IMPREGILO
S.P.A.
AND TO HAVE THE LEGAL REQUIREMENTS**

I, the undersigned, ROBERTO CERA

DECLARE

- that I am aware:
 - that the shareholder Salini Costruttori S.p.A. plans to submit a list for the appointment of the Board of Directors of Salini Impregilo S.p.A. (the "Company") with offices in Milan at Via dei Missaglia 97 to the Shareholders' Meeting called for 30 April 2015 at 10 am in single call;
 - that my name is on the above-mentioned list;
- that I irrevocably accept my candidacy to the office of Member of the Board of Directors of the Company;
- that if appointed by the Shareholders' Meeting, that I accept the office of Member of the Board of Directors starting from the term of the aforesaid Shareholders' Meeting.

ALSO DECLARE

under my sole responsibility, also pursuant and consequent to Article 76 of Italian Presidential Decree no. 445 of 28/12/2000 on the subject of making false statements in documents and false declarations:

- that I do not find myself in any of the conditions of ineligibility for election, incompatibility and forfeiture provided for by current laws or regulations for the appointment to the office of Member of the Board of Directors of the Company;
- I meet all the requirements set forth in current laws and regulations and in the company by-laws of Salini Impregilo for accepting the office of member of the Board of Directors, including those of reputation, pursuant to Article 147-quinquies, Section 1 of Italian Legislative Decree no. 58/1998 and of professionalism;
- I do **not** meet the requirements necessary for being qualified as independent pursuant to Article 148 of Italian Legislative Decree no. 58/1998 and the provisions of the Corporate Governance Code of listed companies prepared by the Corporate Governance Committee of listed companies and promoted by Borsa Italiana S.p.A.

- (a) I do not hold offices as member of a governing or control body to an extent equal to or greater than what is set out in current legislation, the Company By-Laws, the Corporate Governance Code of listed companies and the Regulation adopted by the Board of Directors of Salini Impregilo S.p.A. on 12 December 2007 and; (b) that should I be appointed by the Shareholders' Meeting of the Company, the above-mentioned limit would not be exceeded.

I, the undersigned, undertake to immediately notify the Company of changes or additions to my data and the declarations given if they are significant for the purpose of ascertaining the existence of impeding causes and legal requirements for holding the office of Member of the Board of Directors of the Company.

Finally, I, the undersigned, declare I have been informed pursuant and consequent to Italian Legislative Decree no. 196/2003 as amended and supplemented that the personal information collected will be processed by the Company, also with the use of electronic tools, as part of the process for which this declaration is given.

Annexed hereto:

- the *curriculum vitae* complete with the list of offices as member of a governing or control body held at other companies and significant pursuant to the law and the company By-Laws.

Milan, 2 April 2015

The declarant

(signed by) Roberto Cera

Roberto Cera

Mr. Cera has served as a member of the Board of Directors of Impregilo (now Salini Impregilo) since July 2012. He is licensed to practice law and is qualified to serve as counsel before higher-level court jurisdictions. He has worked on major stock underwritings in Italy, as a consultant both to the underwriters and the issuers, and is an expert in regular and structured debt transactions and acquisition financing in particular. He served on the Board of Directors of Autostrade S.p.A., Atlantia S.p.A., Schemaventotto S.p.A. and Beni Stabili S.p.A. After a ten-year experience at the most important law firm of that period in Milan, in 1989 he founded the Cera Cappelletti law firm, a professional association active in Milan in extraordinary finance transactions and, in 1995, contributed to the establishment of the Erede e Associati law firm. Lastly, he was a founding partner of the Bonelli Erede Pappalardo law firm in 1990, where he is a senior partner. Mr. Cera has a degree in Law from the Statale University in Milan.

| <u>Name</u> | <u>Company</u> | <u>Post held</u> | <u>Status</u> |
|--------------|---------------------------|---|---------------|
| Roberto Cera | Salini Costruttori S.p.A. | Director Member of the Compensation Committee Member of the Internal Control and Corporate Governance Committee | Current |
| | Salini S.p.A. | Director | Past |
| | Atlantia S.p.A. | Director | Past |
| | Luigi Verga S.p.A. | Director | Current |

courtesy translation

**DECLARATION OF ACCEPTANCE OF CANDIDACY
TO THE OFFICE OF MEMBER OF THE BOARD OF DIRECTORS OF THE COMPANY SALINI IMPREGILO
S.P.A.
AND TO HAVE THE LEGAL REQUIREMENTS, INCLUDING
THE INDEPENDENCE REQUIREMENTS**

I, the undersigned, LAURA CIOLI :

DECLARE

- that I am aware:
 - that the shareholder Salini Costruttori S.p.A. plans to submit a list for the appointment of the Board of Directors of Salini Impregilo S.p.A. (the "Company") with offices in Milan at Via dei Missaglia 97 to the Shareholders' Meeting called for 30 April 2015 at 10 am in single call;
 - that my name is on the above-mentioned list;
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ALSO DECLARE

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- I meet the requirements necessary for being qualified as independent pursuant to Article 148 of Italian Legislative Decree no. 58/1998;

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Milan, 2 April 2015

The declarant

(signed by) Laura Cioli

Curriculum Vitae Laura Cioli

Personal Data

Name: Laura Cioli

Education

1990 SDA Bocconi, Milan - Master in Business Administration

1988 Chartered engineer

1988 Bologna University- Degree in Electronic Engineering
Score: 100/100 cum laude

Professional Experience

2013 - Present **CartaSi - Chief Executive Officer**

2014 - Present **Telecom Italia – Non Executive Director**
Independent member of the Board of Directors

2013 – Present **World Duty Free – Non Executive Director**
Independent member of the Board of Directors

2012 - Present **Salini Impregilo – Non Executive Director**
Independent member of the Board of Directors

2008 - 2012 **SKY Italia (News Corporation) – Chief Operating Officer**
Responsible for company P&L, with direct responsibility on business development, marketing, sales, customer relationship, service and delivery, technology, IT, broadcasting, third party channels, institutional and regulatory affairs.
Member of Sky Italia and Sky Italia Network Services Board of Directors.

2006 - 2008 **ENI Gas & Power - Senior Vice President**
Responsible for P&L development and management related to ENI presence in gas and power market, with direct responsibility on business development, commercial strategy, marketing, communication as well as sales, customer service, post sales operations.

1999 - 2006 **Vodafone Italy – Executive Director**
Member of the Executive Committee of the company since joining, serving on different roles over time including
i) Strategy and Business Development Director
ii) Managing Director Centre Area
iii) Operations Director
iv) Business Division Director.

1991 – 1998

Bain & Company - Partner

Management consulting activities for big industrial and service companies, mainly in strategy, organization, operational improvement:

- Business strategy/Industrial planning
- Technical and commercial activities development and management
- Business due diligence on M&A projects
- Organizational redesign
- Start up

1988 – 1989

ITP Automazione – Industrial analyst

Integrated systems design and development, mainly in production planning and scheduling areas.

Other Information

Board member at Bocconi Alumni Association

Chairman at Visa Italy

courtesy translation

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TO THE OFFICE OF MEMBER OF THE BOARD OF DIRECTORS OF THE COMPANY SALINI IMPREGILO
S.P.A.
AND TO HAVE THE LEGAL REQUIREMENTS**

I, the undersigned, CLAUDIO COSTAMAGNA

DECLARE

- that I am aware:
 - that the shareholder Salini Costruttori S.p.A. plans to submit a list for the appointment of the Board of Directors of Salini Impregilo S.p.A. (the "Company") with offices in Milan at Via dei Missaglia 97 to the Shareholders' Meeting called for 30 April 2015 at 10 am in single call;
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- I do **not** meet the requirements necessary for being qualified as independent pursuant to Article 148 of Italian Legislative Decree no. 58/1998 and the provisions of the Corporate Governance Code of listed companies prepared by the Corporate Governance Committee of listed companies and promoted by Borsa Italiana S.p.A.

- (a) I do not hold offices as member of a governing or control body to an extent equal to or greater than what is set out in current legislation, the Company By-Laws, the Corporate Governance Code of listed companies and the Regulation adopted by the Board of Directors of Salini Impregilo S.p.A. on 12 December 2007 and; (b) that should I be appointed by the Shareholders' Meeting of the Company, the above-mentioned limit would not be exceeded.

I, the undersigned, undertake to immediately notify the Company of changes or additions to my data and the declarations given if they are significant for the purpose of ascertaining the existence of impeding causes and legal requirements for holding the office of Member of the Board of Directors of the Company.

Finally, I, the undersigned, declare I have been informed pursuant and consequent to Italian Legislative Decree no. 196/2003 as amended and supplemented that the personal information collected will be processed by the Company, also with the use of electronic tools, as part of the process for which this declaration is given.

Annexed hereto:

- the *curriculum vitae* complete with the list of offices as member of a governing or control body held at other companies and significant pursuant to the law and the company By-Laws.

Milan, 2 April 2015

The declarant

(signed by) Claudio Costamagna

CLAUDIO COSTAMAGNA

Professional Experience

Chairman of CC & Soci Srl, Salini Impregilo SpA and AAA – Advanced Accelerator Applications.

Member of the Board of Directors of Luxottica SpA ,FTI Consulting Inc. and of Luigi Bocconi University International Advisory Council.

Born in Milan, 1956, he studied in Bruxelles at the Ecole Europeenne, later he came back to Italy to study at the Luigi Bocconi University, where he graduated in 1981, with a degree in business economics; he started his career as a financial controller in Citibank S.A., then he moved to Montedison, in 1985, covering the role of corporate finance director for the holding.

He covered the role of the Head of Investment Banking for the Italian perimeter of Goldman Sachs, in 1981, later he has become the Country Chairman Italy of Goldman Sachs SIM SpA.

Nominated co-Head of for Europe, Middle East and Africa of the Investment Banking division, in 1999, and member of the European Management Committee and of Global Partnership Committee.

From 2004 to 2006 (when he left Goldman Sachs) he was Chairman of Investment Banking division for Europe, Middle East and Africa.

He founded Financial Advisory CC & Soci Srl boutique, in 2006, where he is Chairman.

Member of Reuters Breakinviews Board of Directors since 2007.

He founded Advise Only Sim SpA, a company whose business is the personal financing and the advisory on the management of online savings

After having been member of the Board of Director, in 2012 he was appointed Chairman of AAA – Advanced Accelerator Applications a European Pharmaceutical Group specialised in nuclear medicine.

Since 2012, Chairman of Salini Impregilo SpA, the main Italian Group active in the civil engineering sector

Other roles covered

He has been Member of the Board of Director of Bulgari, Il Sole 24 Ore Group, Autogrill, Dea Capital (all listed companies) as well of Virgin Group Holding Limited Board of Directors

Awards

Awarded « Bocconiano » of the year in 2004 from ALUB Association, that gathers all the graduates of Luigi Bocconi University.

courtesy translation

**DECLARATION OF ACCEPTANCE OF CANDIDACY
TO THE OFFICE OF MEMBER OF THE BOARD OF DIRECTORS OF THE COMPANY SALINI IMPREGILO
S.P.A.
AND TO HAVE THE LEGAL REQUIREMENTS, INCLUDING
THE INDEPENDENCE REQUIREMENTS**

I, the undersigned, **ALBERTO GIOVANNINI**

DECLARE

- that I am aware:
 - that the shareholder Salini Costruttori S.p.A. plans to submit a list for the appointment of the Board of Directors of Salini Impregilo S.p.A. (the "Company") with offices in Milan at Via dei Missaglia 97 to the Shareholders' Meeting called for 30 April 2015 at 10 am in single call;
 - that my name is on the above-mentioned list;
- that I irrevocably accept my candidacy to the office of Member of the Board of Directors of the Company;
- that if appointed by the Shareholders' Meeting, that I accept the office of Member of the Board of Directors starting from the term of the aforesaid Shareholders' Meeting.

ALSO DECLARE

under my sole responsibility, also pursuant and consequent to Article 76 of Italian Presidential Decree no. 445 of 28/12/2000 on the subject of making false statements in documents and false declarations:

- that I do not find myself in any of the conditions of ineligibility for election, incompatibility and forfeiture provided for by current laws or regulations for the appointment to the office of Member of the Board of Directors of the Company;
- I meet all the requirements set forth in current laws and regulations and in the company by-laws of Salini Impregilo for accepting the office of member of the Board of Directors, including those of reputation, pursuant to Article 147-quinquies, Section 1 of Italian Legislative Decree no. 58/1998 and of professionalism;
- I meet the requirements necessary for being qualified as independent pursuant to Article 148 of Italian Legislative Decree no. 58/1998;

- I also meet the requirements necessary for being qualified as independent pursuant to the provisions of the Corporate Governance Code of listed companies prepared by the Corporate Governance Committee of listed companies and promoted by Borsa Italiana S.p.A.
- (a) I do not hold offices as member of a governing or control body to an extent equal to or greater than what is set out in current legislation, the Company By-Laws, the Corporate Governance Code of listed companies and the Regulation adopted by the Board of Directors of Salini Impregilo S.p.A. on 12 December 2007 and; (b) that should I be appointed by the Shareholders' Meeting of the Company, the above-mentioned limit would not be exceeded.

I, the undersigned, undertake to immediately notify the Company of changes or additions to my data and the declarations given if they are significant for the purpose of ascertaining the existence of impeding causes and legal requirements for holding the office of Member of the Board of Directors of the Company.

Finally, I, the undersigned, declare I have been informed pursuant and consequent to Italian Legislative Decree no. 196/2003 as amended and supplemented that the personal information collected will be processed by the Company, also with the use of electronic tools, as part of the process for which this declaration is given.

Annexed hereto:

- the *curriculum vitae* complete with the list of offices as member of a governing or control body held at other companies and significant pursuant to the law and the company By-Laws.

Rome, 2 April 2015

The declarant

(signed by) Alberto Giovannini

Alberto Giovannini

Education

| | |
|---------------|---|
| February 1984 | Massachusetts Institute of Technology PhD in Economics |
| November 1978 | Università of Bologna Laurea Economia e Commercio (cum laude) |

Professional

| | |
|-----------------------------|--|
| April 2013 to present | Unifortune Asset Management SGR SpA Chairman. |
| August 2001 to April 2013 | Unifortune Asset Management SGR SpA Chief Executive officer. |
| January 2004 to June 2009 | Unifortune Investment Management Ltd Chief Executive |
| September 1999 to July 2001 | Banca di Roma Deputy General Manager. In charge of Treasury, Proprietary Trading, and Securities Intermediation (revenues for the year 2000 – 890 billion lire). Member of the board and Executive Committee of Romagest SGR (asset management), member of the board of Mediocredito Centrale SpA, Mediosim SpA, e SOFIPA SpA. |
| 1995 – 1999 | LTCM (UK) Senior Advisor and Senior Strategist. Worked on European investment strategies and on asset management project. |
| 1992 – 1994 | Ministero del Tesoro, Rome Chairman of the Council of Experts, in charge of Republic of Italy debt issues. |
| 1983 –1995 | Graduate School of Business, Columbia University 7/83 – 6/87 Assistant Professor 7/87 – 3/90 Associate Professor 4/90 – 4/92 Associate Professor with tenure 5/92 Full Professor of Economics & Finance 6/92 – 12/95 Jerome A. Chazen Professor of International Business |

Board Memberships

| | |
|-----------------------|--|
| August 2014 - present | NetOTC Holdings Member of the Board of Directors |
| 2012 – present | DTCC Deriv/Serv LLC, Warehouse Trust Company LLC, DTCC Derivatives Repository Limited Member of the Board of Directors |
| 2012 - present | Salini Impregilo Member of the Board of Directors |
| 2012 - present | M.T.S. Chairman of the Board of Directors |
| 2009 - present | Unifortune Investment Management Ltd Member of the Board of Directors |
| 2011 - 2013 | Prelios Deutschland GmbH Member of the Board of Directors |
| 2009 – 2013 | Prelios Netherlands B.V. Member of the Board of Directors |
| 2007 - 2009 | Pirelli RE SGR SpA Member of the Board of Directors |
| 2001 - 2003 | ITILITY International, Inc. Member of the Board of Directors |
| 2000-2001 | Romagest SGR SpA Member of the Board of Directors |
| 2000 - 2001 | Borsa Italiana SpA Member of the Board of Directors |
| 2001 | Montetitoli SpA Member of the Board of Directors |
| 2001 | MTS SpA Vice Chairman |
| 1993 – 1999 | ENEL (Italian national electricity utility) Member, Board of Directors |

Consulting

| | |
|--------|---|
| 2013 | Commission of the European Communities Co-chairman of the High-Level Expert Group on SME and Infrastructure Financing |
| 2011 - | European Systemic Risk Board: Member of the Advisory Scientific Committee |

- 1996 - 2011** **Commission of the European Communities**
 Chairman of Giovannini Group, Principal Policy Advisor of Directorate
 General for the Single Market on Clearing and Settlement, Special Advisor,
 Expert Group on Market Infrastructure, DG Markt
- 1987 - 1992** **International Monetary Fund, International Bank for Cooperation and
 Development, Merck & Co.**
- 1989 - 1990** **Ministero del Tesoro, Rome**
 Advisor to the Director General

Fellowships, Visiting Professorships and other Academic Honors

- 1986 - 1987** **World Bank, Washington, USA**
 Robert McNamara Fellow
- 1987 - 1988** **National Bureau of Economic Research, Cambridge, USA**
 John M. Olin Fellow
- 1986 - 2001** **Centre for Economic Policy Research, London, United Kingdom**
 Research Fellow
- July 2001** **Zhongshan University School of Business, Guangzhou, China**
 Honorary Professorship
- July 2001** **Zhongshan University Center for the New Economy, Guangzhou, China**
 Co-Chairman of the Academic Committee
- Spring 1993** **Institut für Weltwirtschaft, Kiel, Germany**
 Visiting Professor
- Spring 1994** **European University Institute, Florence, Italy**
 Visiting Professor

Personal

**Married with Patrizia Cavazzini. Three children: Tommaso, Camilla and
 Federico**

courtesy translation

**DECLARATION OF ACCEPTANCE OF CANDIDACY
TO THE OFFICE OF MEMBER OF THE BOARD OF DIRECTORS OF THE COMPANY SALINI IMPREGILO
S.P.A.
AND TO HAVE THE LEGAL REQUIREMENTS, INCLUDING
THE INDEPENDENCE REQUIREMENTS**

I, the undersigned, NICOLA GRECO :

DECLARE

- that I am aware:
 - that the shareholder Salini Costruttori S.p.A. plans to submit a list for the appointment of the Board of Directors of Salini Impregilo S.p.A. (the "Company") with offices in Milan at Via dei Missaglia 97 to the Shareholders' Meeting called for 30 April 2015 at 10 am in single call;
 - that my name is on the above-mentioned list;
- that I irrevocably accept my candidacy to the office of Member of the Board of Directors of the Company;
- that if appointed by the Shareholders' Meeting, that I accept the office of Member of the Board of Directors starting from the term of the aforesaid Shareholders' Meeting.

ALSO DECLARE

under my sole responsibility, also pursuant and consequent to Article 76 of Italian Presidential Decree no. 445 of 28/12/2000 on the subject of making false statements in documents and false declarations:

- that I do not find myself in any of the conditions of ineligibility for election, incompatibility and forfeiture provided for by current laws or regulations for the appointment to the office of Member of the Board of Directors of the Company;
- I meet all the requirements set forth in current laws and regulations and in the company by-laws of Salini Impregilo for accepting the office of member of the Board of Directors, including those of reputation, pursuant to Article 147-quinquies, Section 1 of Italian Legislative Decree no. 58/1998 and of professionalism;
- I meet the requirements necessary for being qualified as independent pursuant to Article 148 of Italian Legislative Decree no. 58/1998;

- I also meet the requirements necessary for being qualified as independent pursuant to the provisions of the Corporate Governance Code of listed companies prepared by the Corporate Governance Committee of listed companies and promoted by Borsa Italiana S.p.A.
- (a) I do not hold offices as member of a governing or control body to an extent equal to or greater than what is set out in current legislation, the Company By-Laws, the Corporate Governance Code of listed companies and the Regulation adopted by the Board of Directors of Salini Impregilo S.p.A. on 12 December 2007 and; (b) that should I be appointed by the Shareholders' Meeting of the Company, the above-mentioned limit would not be exceeded.

I, the undersigned, undertake to immediately notify the Company of changes or additions to my data and the declarations given if they are significant for the purpose of ascertaining the existence of impeding causes and legal requirements for holding the office of Member of the Board of Directors of the Company.

Finally, I, the undersigned, declare I have been informed pursuant and consequent to Italian Legislative Decree no. 196/2003 as amended and supplemented that the personal information collected will be processed by the Company, also with the use of electronic tools, as part of the process for which this declaration is given.

Annexed hereto:

- the *curriculum vitae* complete with the list of offices as member of a governing or control body held at other companies and significant pursuant to the law and the company By-Laws.

Place and date _____ 2 April 2015

The declarant

(signed by) Nicola Greco

courtesy translation

LIST OF ROLES COVERED IN OTHER COMPANIES

The undersigned Nicola Greco,

DECLARES

to cover the following roles:

- CEO of Permasteelisa S.p.A.;
- Member of Josef Gartner GmbH's Supervisory Board

2 April 2015

The declarant

(signed by) Nicola Greco

Nicola Greco

Nicola Greco : *was born in Rome (Italy) in October 1949*

He graduated with honours in Chemical Engineering in Rome University and started his career in 1974 at Technipetrol (TPL) S.p.A, covering various positions until he was appointed Chief Executive Officer of the company currently known as Technip Italy S.p.A., in 1994.

He was also member of the Executive Committee of Technip Group (listed at the Paris Stock Exchange and at NYSE).

During his long career in Technip Italy S.p.A., he contributed to a great number of projects in the field of Plants and Infrastructures and in the Oil & Gas sector.

Since 2007 he is the C.E.O. of Permasteelisa Group, a worldwide leader in the engineering, manufacturing and installation of Architectural Envelopes, Curtain Walls and Plants for tall and complex buildings, as well as in the field of Contract and Retail works.

He is member of the Board of Directors of Salini-Impregilo S.p.A. since September 2013.

He is Associate Professor in "Economics and Enterprise Management" in the University of "Campus Biomedico" – Rome - Department of Chemical Engineering for a Sustainable Development.

He is member of the Supervisory Board of Josef Gartner GmbH (Germany).

He was the Chairman of the Board of Directors of Permasteelisa Interiors S.r.l. from 2008 to 2013.

From 2003 to 2008 he was President of OICE, a national association belonging to Confindustria, representing over 500 Italian engineering, architectural and technical-economic consulting organizations.

He is fluent in English and French.

courtesy translation

**DECLARATION OF ACCEPTANCE OF CANDIDACY
TO THE OFFICE OF MEMBER OF THE BOARD OF DIRECTORS OF THE COMPANY SALINI IMPREGILO
S.P.A.
AND TO HAVE THE LEGAL REQUIREMENTS, INCLUDING
THE INDEPENDENCE REQUIREMENTS**

I, the undersigned, PIETRO ANGELO GUINDANI

DECLARE

- that I am aware:
 - that the shareholder Salini Costruttori S.p.A. plans to submit a list for the appointment of the Board of Directors of Salini Impregilo S.p.A. (the "Company") with offices in Milan at Via dei Missaglia 97 to the Shareholders' Meeting called for 30 April 2015 at 10 am in single call;
 - that my name is on the above-mentioned list;
- that I irrevocably accept my candidacy to the office of Member of the Board of Directors of the Company;
- that if appointed by the Shareholders' Meeting, that I accept the office of Member of the Board of Directors starting from the term of the aforesaid Shareholders' Meeting.

ALSO DECLARE

under my sole responsibility, also pursuant and consequent to Article 76 of Italian Presidential Decree no. 445 of 28/12/2000 on the subject of making false statements in documents and false declarations:

- that I do not find myself in any of the conditions of ineligibility for election, incompatibility and forfeiture provided for by current laws or regulations for the appointment to the office of Member of the Board of Directors of the Company;
- I meet all the requirements set forth in current laws and regulations and in the company by-laws of Salini Impregilo for accepting the office of member of the Board of Directors, including those of reputation, pursuant to Article 147-quinquies, Section 1 of Italian Legislative Decree no. 58/1998 and of professionalism;
- I meet the requirements necessary for being qualified as independent pursuant to Article 148 of Italian Legislative Decree no. 58/1998;

- I also meet the requirements necessary for being qualified as independent pursuant to the provisions of the Corporate Governance Code of listed companies prepared by the Corporate Governance Committee of listed companies and promoted by Borsa Italiana S.p.A.
- (a) I do not hold offices as member of a governing or control body to an extent equal to or greater than what is set out in current legislation, the Company By-Laws, the Corporate Governance Code of listed companies and the Regulation adopted by the Board of Directors of Salini Impregilo S.p.A. on 12 December 2007 and; (b) that should I be appointed by the Shareholders' Meeting of the Company, the above-mentioned limit would not be exceeded.

I, the undersigned, undertake to immediately notify the Company of changes or additions to my data and the declarations given if they are significant for the purpose of ascertaining the existence of impeding causes and legal requirements for holding the office of Member of the Board of Directors of the Company.

Finally, I, the undersigned, declare I have been informed pursuant and consequent to Italian Legislative Decree no. 196/2003 as amended and supplemented that the personal information collected will be processed by the Company, also with the use of electronic tools, as part of the process for which this declaration is given.

Annexed hereto:

- the *curriculum vitae* complete with the list of offices as member of a governing or control body held at other companies and significant pursuant to the law and the company By-Laws.

Milan, 2 April 2015

The declarant

(signed by) Pietro Guindani

EUROPEAN
CURRICULUM VITAE
FORMAT



PERSONAL INFORMATION

Name **PIETRO ANGELO GUINDANI**

Nationality **Italian**

WORK EXPERIENCE

- Dates (from – to) Since July 2008
- Name and address of employer **Vodafone Omnitel B.V.**
Via Lorenteggio, 240 – 20147 Milan
- Type of business or sector Telecommunications
- Occupation or position held **Chairman of the Board of Directors**
- Main activities and responsibilities Chairman of the Supervisory Board (Law 231)
Chairman of the Tax Risk management Committee
Member of the Audit Committee

- Dates (from – to) Since May 2014
- Name and address of employer **ENI S.p.A. – Rome**
- Type of business or sector Oil and energy
- Occupation or position held Member of the Board (named by Assogestioni)
- Main activities and responsibilities Chairman of the Compensation Committee
Member of the Sustainability and Scenarios Committee

- Dates (from – to) Since May 2014
- Name and address of employer **FINECOBANK S.p.A. – Milan**
- Type of business or sector Retail on-line banking
- Occupation or position held Member of the Board (named by majority shareholder UniCredit)
- Main activities and responsibilities Member of the Audit and Related Parties Transactions Committee

- Dates (from – to) Since July 2012 till now (2 years – contemporarily with other appointments)
- Name and address of employer **Salini Impregilo S.p.A. – Milan**
- Type of business or sector Constructions
- Occupation or position held Member of the Board (named by majority shareholder Salini)
- Main activities and responsibilities Member of the Control and Risk Management Committee

- Dates (from – to) Since May 2009 till now (5 years – contemporarily with other appointments)
- Name and address of employer **Istituto Italiano di Tecnologia – Genoa**
- Type of business or sector Research institution founded by MIUR and MEF
- Occupation or position held Member of the Executive Committee (now member of the Board since May 2014)

- Main activities and responsibilities
 - Dates (from – to)
 - Name and address of employer
 - Type of business or sector
 - Occupation or position held
- Main activities and responsibilities
 - Dates (from – to)
 - Name and address of employer
 - Type of business or sector
 - Occupation or position held
- Main activities and responsibilities
 - Dates (from – to)
 - Name and address of employer
 - Type of business or sector
 - Occupation or position held
- Main activities and responsibilities
 - Dates (from – to)
 - Name and address of employer
 - Type of business or sector
 - Occupation or position held
- Main activities and responsibilities
 - Dates (from – to)
 - Name and address of employer
 - Type of business or sector
 - Occupation or position held

Governance of planning and monitoring of research activities
 Member of the Strategy Committee
 Member of the Start-up Committee

From July 2004 to July 2008 (4 years)
Vodafone Omnitel B.V. – Milan
 Telecommunications
Chief Executive Officer
 Responsible for the management and profitability of the Italian operations of Vodafone Group
 Member of the Group Executive Committee

From October 1995 to July 2004 (9 years)
Vodafone Omnitel B.V. (previously Omnitel Pronto Italia S.p.A.)
 Telecommunications
Chief Financial Officer of V.O.B.V. and of Vodafone SEMEA Region (since 2000)
 Responsible for Planning, Control, Treasury, Accounting, Purchasing and Legal functions

From March 1993 to September 1995 (2,5 years)
Olivetti S.p.A.
 Information Technology
 International Finance Dept. Director
 Debt and equity funding on the international capital markets
 Financial management of the Group's int'l treasury and of the foreign subsidiaries

From October 1986 to March 1993 (6,5 years)
Montedison S.p.A. – Enimont S.p.A. – European Vynils Corporation S.A.
 Chemicals
 International Finance Dept. Director
 Debt and equity funding on the international capital markets
 Chief Financial Officer of EVC, joint venture ENI-ICI

From April 1982 to October 1986 (4,5 years)
Citibank N.A.
 Corporate Banking
 Relationship Manager – Vice President
 Credit Officer
 Parent Account Manager of Italian multinational groups

OTHER PREVIOUS BOARD APPOINTMENTS

- Main activities and responsibilities
 - Dates (from – to)
 - Name and address of employer
 - Type of business or sector
 - Occupation or position held
- Main activities and responsibilities
 - Dates (from – to)
 - Name and address of employer
 - Type of business or sector
 - Occupation or position held
- Main activities and responsibilities
 - Dates (from – to)
 - Name and address of employer

From March 2011 to June 2014 (3 years – contemporarily with other appointments)
Pirelli & C. S.p.A. – Milan
 Tyre manufacturer
 Member of the Board (named by Assogestioni)
 Member of the Compensation Committee

From March 2009 to March 2012 (3 years – contemporarily with other appointments)
Sorin S.p.A. – Milan
 Medical devices
 Member of the Board (named by majority shareholder Mittel)
 Member of the Compensation Committee

From March 2009 to March 2012 (3 years – contemporarily with other appointments)
Carraro S.p.A. – Padua

- Type of business or sector
- Occupation or position held
- Main activities and responsibilities

Construction equipment
 Member of the Board (named by majority shareholder Carraro family)
 Chairman of the Compensation Committee
 Member of the Strategy and Operations Committee

- Dates (from – to)
- Name and address of employer
 - Type of business or sector
 - Occupation or position held
- Main activities and responsibilities

From August 2008 to June 2011 (3 years – contemporarily with other appointments)
SFR – Societe Francaise du Radiotelephone – Paris
 Telecommunications
 Member of the Board and the Executive Committee (named by majority shareholder Vodafone)
 Responsible of the commercial relationship between SFR and Vodafone

EDUCATION AND TRAINING

- Dates (from – to)
- Name and type of organisation providing education and training
- Principal subjects/occupational skills covered
- Title of qualification awarded
- Level in national classification

From October 1976 to March 1982
 Universita' Commerciale "Luigi Bocconi"

 Economia Aziendale, major International Finance

 Laurea in Economia e Commercio
 110 cum laude
 Thesis discussed with Professor Claudio Dematte'

PERSONAL SKILLS AND COMPETENCES

MOTHER TONGUE

ITALIAN

OTHER LANGUAGES

- Reading skills
- Writing skills
- Verbal skills

ENGLISH
 EXCELLENT
 EXCELLENT
 EXCELLENT

- Reading skills
- Writing skills
- Verbal skills

FRENCH
 BASIC
 BASIC
 BASIC

SOCIAL SKILLS AND COMPETENCES

Managed senior executive positions in international and multicultural environment.
 Earned trust and respect in broad business community.
 Lead managed far reaching projects beyond the corporate environment, such as in the Bocconi Alumni community, Assonime, Confindustria Digitale, Assolombarda and the Expo Digital Ecosystem E015 initiative.

ORGANISATIONAL SKILLS AND COMPETENCES

Proven skills in planning and organization in complex situations.
 Driven strategic change through vision and role modelling.
 Managed talent recruiting, people development and succession planning processes.

**TECHNICAL SKILLS
AND COMPETENCES**

Experienced different professional responsibilities, ranging from banking, to corporate finance, business strategy, operational management and governance.

**OTHER SKILLS
AND COMPETENCES**

See Annex for detailed professional expertise.

Detailed Professional Expertise

Strategic management (referring to working experiences as Vodafone Italy Chief Executive Officer)

- Designed and implemented strategic shift from "mobile only" to "**total telecommunications**", integrating both fixed and wireless technologies; total telecommunications strategy pursued both organically and through acquisitions.
- Actively participated at the Vodafone Group Plc Executive Committee and Group Strategy Committee dealing with the design and implementation of the Vodafone global strategy, portfolio and operating management.

Innovation management (referring to working experiences as Vodafone Italy Chief Executive Officer)

- Always first mover in Italy in the commercial launch of **mobile broadband** solutions for business users utilizing UMTS/HSPA technologies.
- Designed, developed and launched in Italy first ever technical and commercial solution for **location-based voice and radio services** and for **wireline-wireless fully integrated virtual private networks**.
- Started the evolution of Vodafone network towards a **Next Generation Network**, based on a common IP network.
- Introduced **innovative organizations** in Technology and Customer Relationship Management departments to boost execution capabilities, accountability, motivation and productivity levels.
- Promoted a **culture of innovation** inside Vodafone, both by providing extensive training on new technologies to most of the technical personnel and by setting up a context among technical personnel to reward most innovative ideas.
- Promoted, as main corporate sponsor in Italy, the **National Prize for Innovation**, a nationwide contest between 35 Italian universities, each year selecting the best regional and national projects from a group of over 500 start-up companies.

Institutional Relationship Management (referring to working experience as Chairman and as CEO) Managed Vodafone Italy institutional relationships with:

- relevant Governmental Ministries (Economic Development, Communications, Economy and Finance, Interior, Justice) and with the Prime Minister office
- the independent Authorities for Communications, Competition and Privacy;
- the local Regional administrations;
- Confindustria, labor unions and consumer associations.

Board governance (referring to working experience as Board member in Vodafone Italy and in Milan Stock Exchange listed companies, ENI, FINECO Bank, Pirelli, Impregilo, Sorin and Carraro)

- Managed board governance processes, including leadership of Board subcommittees
- Managed processes related to CEO succession planning
- Actively participated to companies' M&A activities and reorganizations.

Finance (referring to working experiences as Banker and as CFO)

- Extensive experience in equity and debt financing
- Managed M&A transactions and listings at the Stock Exchange
- Executed non-recourse project and asset based financing
- Designed and run international cash flow management systems

courtesy translation

**DECLARATION OF ACCEPTANCE OF CANDIDACY
TO THE OFFICE OF MEMBER OF THE BOARD OF DIRECTORS OF THE COMPANY SALINI IMPREGILO
S.P.A.
AND TO HAVE THE LEGAL REQUIREMENTS, INCLUDING
THE INDEPENDENCE REQUIREMENTS**

I, the undersigned, **GEERT LINNEBANK**

DECLARE

- that I am aware:
 - that the shareholder Salini Costruttori S.p.A. plans to submit a list for the appointment of the Board of Directors of Salini Impregilo S.p.A. (the "Company") with offices in Milan at Via dei Missaglia 97 to the Shareholders' Meeting called for 30 April 2015 at 10 am in single call;
 - that my name is on the above-mentioned list;
- that I irrevocably accept my candidacy to the office of Member of the Board of Directors of the Company;
- that if appointed by the Shareholders' Meeting, that I accept the office of Member of the Board of Directors starting from the term of the aforesaid Shareholders' Meeting.

ALSO DECLARE

under my sole responsibility, also pursuant and consequent to Article 76 of Italian Presidential Decree no. 445 of 28/12/2000 on the subject of making false statements in documents and false declarations:

- that I do not find myself in any of the conditions of ineligibility for election, incompatibility and forfeiture provided for by current laws or regulations for the appointment to the office of Member of the Board of Directors of the Company;
- I meet all the requirements set forth in current laws and regulations and in the company by-laws of Salini Impregilo for accepting the office of member of the Board of Directors, including those of reputation, pursuant to Article 147-quinquies, Section 1 of Italian Legislative Decree no. 58/1998 and of professionalism;
- I meet the requirements necessary for being qualified as independent pursuant to Article 148 of Italian Legislative Decree no. 58/1998;

- I also meet the requirements necessary for being qualified as independent pursuant to the provisions of the Corporate Governance Code of listed companies prepared by the Corporate Governance Committee of listed companies and promoted by Borsa Italiana S.p.A.
- (a) I do not hold offices as member of a governing or control body to an extent equal to or greater than what is set out in current legislation, the Company By-Laws, the Corporate Governance Code of listed companies and the Regulation adopted by the Board of Directors of Salini Impregilo S.p.A. on 12 December 2007 and; (b) that should I be appointed by the Shareholders' Meeting of the Company, the above-mentioned limit would not be exceeded.

I, the undersigned, undertake to immediately notify the Company of changes or additions to my data and the declarations given if they are significant for the purpose of ascertaining the existence of impeding causes and legal requirements for holding the office of Member of the Board of Directors of the Company.

Finally, I, the undersigned, declare I have been informed pursuant and consequent to Italian Legislative Decree no. 196/2003 as amended and supplemented that the personal information collected will be processed by the Company, also with the use of electronic tools, as part of the process for which this declaration is given.

Annexed hereto:

- the *curriculum vitae* complete with the list of offices as member of a governing or control body held at other companies and significant pursuant to the law and the company By-Laws.

London, 2 April 2015

The declarant

(signed by) Geert Linnebank

Curriculum Vitae

Geert Linnebank

A news and information professional with extensive senior-level, international experience in executive and non-executive roles in industry, the academy and charity. A 21-year career in journalism culminated in the appointment as global Editor-in Chief and Global Head of Content at Reuters in 2000. After departure from Reuters in 2008 has acted as CEO at Independent Television News (ITN) and has occupied a number of non-executive positions in the media, advisory and information industries and in the academic and voluntary sectors.

Active roles in bold print:

- Since 2014:** **Non-executive director, Cartesius Advisory Network AG – Zug (Switzerland).**
- 2012-2015:** **Salini-Impregilo Spa – Milano. Non-executive director. Member, Remuneration Committee; Member, Related Parties Committee.**
- 2009-2014: Non-executive director, CO2Benchmark - London.
- March-June 2009: Acting CEO and Editor-in-Chief, Independent Television News (ITN) - London.
- 2008-2009: Non-executive director, BreakingViews - London.
- Since 2008:** **Trustee (non-executive director), Thomson Reuters Foundation – New York/London**
- Since 2007:** **Non-executive director, Independent Television News (ITN) – London. Since 2015, Chairman, Remuneration Committee**
- Since 2006:** **Member of the Steering Committee (Board), Reuters Institute for the Study of Journalism (RISJ) - University of Oxford. Member, Editorial Committee.**
- 2007-2008: Non-executive director, Asia News International Pvt Ltd (ANI) – New Delhi.
- 2007-2008: Senior Advisor to the CEO, Reuters Group Plc – London
- 2004-2008: Chairman, Reuters Foundation – London
- 2004-2006: Global Head of Content, Reuters group Plc – London. Member, Group Executive committee. Standing Invitee, group Board of Directors.
- 2002- 2006: Non-executive director, Factiva – London/NewYork
- 2000-2006: Editor-in-Chief, Reuters Group Plc – London. Member, Group Executive Committee. Member, Group Operations Committee.
- 1997-2000: Global Editor, News Products, Reuters Group Plc– London

1995-1996: Global Financial Editor, Reuters - London

1990-1994: Financial Editor, Europe, Middle East and Africa, Reuters Group Plc - London

1983-1990: Reuters Group Plc – various editorial appointments in Brussels, London, Amsterdam

1981-1983: Correspondent, Belgian and EU Affairs, AP Dow Jones – Brussels

1979-1981: Reporter, Agence Europe SA - Brussels

Education:

European School, Brussels, Belgium – Baccalaureat European, 1975
Vrije Universiteit Brussel – 1975-1978 – Subjects studied: Physics. Psychology. Mass Communications & Journalism. No degree obtained.

Languages:

Fluency in English, French, Italian, German, Dutch
Notions of Afrikaans, Spanish, Portuguese

31.3.2015

courtesy translation

**DECLARATION OF ACCEPTANCE OF CANDIDACY
TO THE OFFICE OF MEMBER OF THE BOARD OF DIRECTORS OF THE COMPANY SALINI IMPREGILO
S.P.A.
AND TO HAVE THE LEGAL REQUIREMENTS, INCLUDING
THE INDEPENDENCE REQUIREMENTS**

I, the undersigned, **GIACOMO MARAZZI**

DECLARE

- that I am aware:
 - that the shareholder Salini Costruttori S.p.A. plans to submit a list for the appointment of the Board of Directors of Salini Impregilo S.p.A. (the "Company") with offices in Milan at Via dei Missaglia 97 to the Shareholders' Meeting called for 30 April 2015 at 10 am in single call;
 - that my name is on the above-mentioned list;
- that I irrevocably accept my candidacy to the office of Member of the Board of Directors of the Company;
- that if appointed by the Shareholders' Meeting, that I accept the office of Member of the Board of Directors starting from the term of the aforesaid Shareholders' Meeting.

ALSO DECLARE

under my sole responsibility, also pursuant and consequent to Article 76 of Italian Presidential Decree no. 445 of 28/12/2000 on the subject of making false statements in documents and false declarations:

- that I do not find myself in any of the conditions of ineligibility for election, incompatibility and forfeiture provided for by current laws or regulations for the appointment to the office of Member of the Board of Directors of the Company;
- I meet all the requirements set forth in current laws and regulations and in the company by-laws of Salini Impregilo for accepting the office of member of the Board of Directors, including those of reputation, pursuant to Article 147-quinquies, Section 1 of Italian Legislative Decree no. 58/1998 and of professionalism;
- I meet the requirements necessary for being qualified as independent pursuant to Article 148 of Italian Legislative Decree no. 58/1998;

- I also meet the requirements necessary for being qualified as independent pursuant to the provisions of the Corporate Governance Code of listed companies prepared by the Corporate Governance Committee of listed companies and promoted by Borsa Italiana S.p.A.
- (a) I do not hold offices as member of a governing or control body to an extent equal to or greater than what is set out in current legislation, the Company By-Laws, the Corporate Governance Code of listed companies and the Regulation adopted by the Board of Directors of Salini Impregilo S.p.A. on 12 December 2007 and; (b) that should I be appointed by the Shareholders' Meeting of the Company, the above-mentioned limit would not be exceeded.

I, the undersigned, undertake to immediately notify the Company of changes or additions to my data and the declarations given if they are significant for the purpose of ascertaining the existence of impeding causes and legal requirements for holding the office of Member of the Board of Directors of the Company.

Finally, I, the undersigned, declare I have been informed pursuant and consequent to Italian Legislative Decree no. 196/2003 as amended and supplemented that the personal information collected will be processed by the Company, also with the use of electronic tools, as part of the process for which this declaration is given.

Annexed hereto:

- the *curriculum vitae* complete with the list of offices as member of a governing or control body held at other companies and significant pursuant to the law and the company By-Laws.

Piacenza, 2 April 2015

The declarant

(signed by) Giacomo Marazzi

Curriculum Vitae

Name : **Giacomo Marazzi**

Study: Degree in Economics and Business Administration from the University of Parma.

From September 2014 : Chairman of AITEC (Associazione Tecnico Economica del Cemento)

From 2005 to March 2013: President of Fondazione Cassa Risparmio Piacenza e Vigevano

From 1998 to 2007: Chairman of AITEC (Associazione Tecnico Economica del Cemento)

From 1992 to 2006: Industria Cementi Giovanni Rossi S.p.A.
- Chief Executive Officer

From 1980 to 1992: IVECO/FIAT Group as:

Astra Veicoli Industriali S.p.A. (Piacenza)
- Chief Executive Officer

IVECO's Military Vehicle Division
- General Manager

From 1974 to 1980: FIAT Group – Magneti Marelli (Milano)
- Chief International Activities

From 1966 to 1974: different Mass Market Companies:
De Rica, WR Grace, Economics Laboratory

Currently serves :

- Director of Beni Stabili Siiq S.p.A. ;
- Director of Cementi Rossi S.p.A.;
- Director of Sirap Gema S.p.A.;
- Director of Insulation System S.p.A;
- Director of Salini Impregilo S.p.A;
- Chairman of AITEC (Associazione Tecnico Economica del Cemento)

courtesy translation

**DECLARATION OF ACCEPTANCE OF CANDIDACY
TO THE OFFICE OF MEMBER OF THE BOARD OF DIRECTORS OF THE COMPANY SALINI IMPREGILO
S.P.A.
AND TO HAVE THE LEGAL REQUIREMENTS, INCLUDING
THE INDEPENDENCE REQUIREMENTS**

I, the undersigned, **FRANCO PASSACANTANDO** :

DECLARE

- that I am aware:
 - that the shareholder Salini Costruttori S.p.A. plans to submit a list for the appointment of the Board of Directors of Salini Impregilo S.p.A. (the "Company") with offices in Milan at Via dei Missaglia 97 to the Shareholders' Meeting called for 30 April 2015 at 10 am in single call;
 - that my name is on the above-mentioned list;
- that I irrevocably accept my candidacy to the office of Member of the Board of Directors of the Company;
- that if appointed by the Shareholders' Meeting, that I accept the office of Member of the Board of Directors starting from the term of the aforesaid Shareholders' Meeting.

ALSO DECLARE

under my sole responsibility, also pursuant and consequent to Article 76 of Italian Presidential Decree no. 445 of 28/12/2000 on the subject of making false statements in documents and false declarations:

- that I do not find myself in any of the conditions of ineligibility for election, incompatibility and forfeiture provided for by current laws or regulations for the appointment to the office of Member of the Board of Directors of the Company;
- I meet all the requirements set forth in current laws and regulations and in the company by-laws of Salini Impregilo for accepting the office of member of the Board of Directors, including those of reputation, pursuant to Article 147-quinquies, Section 1 of Italian Legislative Decree no. 58/1998 and of professionalism;
- I meet the requirements necessary for being qualified as independent pursuant to Article 148 of Italian Legislative Decree no. 58/1998;

- I also meet the requirements necessary for being qualified as independent pursuant to the provisions of the Corporate Governance Code of listed companies prepared by the Corporate Governance Committee of listed companies and promoted by Borsa Italiana S.p.A.
- (a) I do not hold offices as member of a governing or control body to an extent equal to or greater than what is set out in current legislation, the Company By-Laws, the Corporate Governance Code of listed companies and the Regulation adopted by the Board of Directors of Salini Impregilo S.p.A. on 12 December 2007 and; (b) that should I be appointed by the Shareholders' Meeting of the Company, the above-mentioned limit would not be exceeded.

I, the undersigned, undertake to immediately notify the Company of changes or additions to my data and the declarations given if they are significant for the purpose of ascertaining the existence of impeding causes and legal requirements for holding the office of Member of the Board of Directors of the Company.

Finally, I, the undersigned, declare I have been informed pursuant and consequent to Italian Legislative Decree no. 196/2003 as amended and supplemented that the personal information collected will be processed by the Company, also with the use of electronic tools, as part of the process for which this declaration is given.

Annexed hereto:

- the *curriculum vitae* complete with the list of offices as member of a governing or control body held at other companies and significant pursuant to the law and the company By-Laws.

Place and date _____ 2 April 2015

The declarant

(signed by) Franco Passacantando

Mr. Passacantando has served as an independent member of the Board of Directors of Salini Impregilo since December 2013 and since February 2015 has also been a non-executive Director of Euroclear plc ("PLC") and Euroclear SA/NV ("ESA"). He is also an alternate expert (non voting) member of the Board of the European Investment Bank, an advisor to the World Bank Treasury, a senior fellow of the LUISS School of European Political Economy in Rome, and Professor of Economics at the LUISS.

He held several senior positions at the Bank of Italy where, as Managing Director, he has been in charge of relations with international institutions, market operations, reserve management and payment systems. Acting on behalf of the Bank of Italy, he has been the Governor Deputy for the G20 and the G7, a member of the Economic and Financial Committee of the European Union, of various working groups and Committees in the Eurosystem and at the OECD and the Bank for International Settlements. From 1976 to 1995 he has been an economist in the Research Department, where, since 1990 he held the position of Head of the Monetary Sector.

From 1995 to 2003, as Executive Director at the World Bank, he held the positions of Chairman of the Budget Committee and of the Audit Committee and Dean of the Board.

He has a degree in Statistics from La Sapienza University of Rome and a Master of Arts in Economics from Stanford University.

courtesy translation

**DECLARATION OF ACCEPTANCE OF CANDIDACY
TO THE OFFICE OF MEMBER OF THE BOARD OF DIRECTORS OF THE COMPANY SALINI IMPREGILO
S.P.A.
AND TO HAVE THE LEGAL REQUIREMENTS, INCLUDING
THE INDEPENDENCE REQUIREMENTS**

I, the undersigned, LAUDOMIA PUCCI DI BARSENTO I

DECLARE

- that I am aware:
 - that the shareholder Salini Costruttori S.p.A. plans to submit a list for the appointment of the Board of Directors of Salini Impregilo S.p.A. (the "Company") with offices in Milan at Via dei Missaglia 97 to the Shareholders' Meeting called for 30 April 2015 at 10 am in single call;
 - that my name is on the above-mentioned list;
- that I irrevocably accept my candidacy to the office of Member of the Board of Directors of the Company;
- that if appointed by the Shareholders' Meeting, that I accept the office of Member of the Board of Directors starting from the term of the aforesaid Shareholders' Meeting.

ALSO DECLARE

under my sole responsibility, also pursuant and consequent to Article 76 of Italian Presidential Decree no. 445 of 28/12/2000 on the subject of making false statements in documents and false declarations:

- that I do not find myself in any of the conditions of ineligibility for election, incompatibility and forfeiture provided for by current laws or regulations for the appointment to the office of Member of the Board of Directors of the Company;
- I meet all the requirements set forth in current laws and regulations and in the company by-laws of Salini Impregilo for accepting the office of member of the Board of Directors, including those of reputation, pursuant to Article 147-quinquies, Section 1 of Italian Legislative Decree no. 58/1998 and of professionalism;
- I meet the requirements necessary for being qualified as independent pursuant to Article 148 of Italian Legislative Decree no. 58/1998;

- I also meet the requirements necessary for being qualified as independent pursuant to the provisions of the Corporate Governance Code of listed companies prepared by the Corporate Governance Committee of listed companies and promoted by Borsa Italiana S.p.A.
- (a) I do not hold offices as member of a governing or control body to an extent equal to or greater than what is set out in current legislation, the Company By-Laws, the Corporate Governance Code of listed companies and the Regulation adopted by the Board of Directors of Salini Impregilo S.p.A. on 12 December 2007 and; (b) that should I be appointed by the Shareholders' Meeting of the Company, the above-mentioned limit would not be exceeded.

I, the undersigned, undertake to immediately notify the Company of changes or additions to my data and the declarations given if they are significant for the purpose of ascertaining the existence of impeding causes and legal requirements for holding the office of Member of the Board of Directors of the Company.

Finally, I, the undersigned, declare I have been informed pursuant and consequent to Italian Legislative Decree no. 196/2003 as amended and supplemented that the personal information collected will be processed by the Company, also with the use of electronic tools, as part of the process for which this declaration is given.

Annexed hereto:

- the *curriculum vitae* complete with the list of offices as member of a governing or control body held at other companies and significant pursuant to the law and the company By-Laws.

Florence, 2 April 2015

The declarant

(signed by) Laudomia Pucci di Barsento

LAUDOMIA PUCCI DI BARSENTO

1985

- Degree from LUISS UNIVERSITY of Rome, Italy

PROFESSIONAL EXPERIENCE

1985/1987

- Emilio Pucci srl Firenze
She started working alongside her father as his first assistant at a number of activities at Emilio Pucci until 1987.

1987/1989

- Hubert de Givenchy, Paris
She worked on RTW production, accessories and customer relations.

1989/2000

- Emilio Pucci srl, Florence:
Chairman and Creative Director
She held the creative and top management positions to then re-launch the brand worldwide.
In 2000 she negotiated the sale of the majority interest in the company with LVMH while retaining 33% interest.

2000 to date

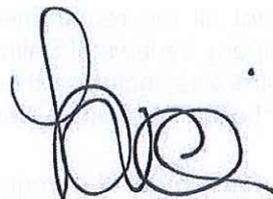
- Deputy Chairman and Image Director of Emilio Pucci srl
- Managing Director of Emilio Pucci srl since 2014
 - She has sat on the boards of directors of Fondazione Altagamma, Pitti Immagine srl, Polimoda srl, Sotheby's, Fondazione Palazzo Strozzi Usa, Impregilo SpA and Ente Cassa di Risparmio di Firenze, in addition to being a member of the Policy Committee.

- In 2004 she set up **Fondazione Archivio Emilio Pucci** together with the LVMH Group.
- March 2011: she received the honour of "Chealier de l'Ordre des Artes e de Lettres" in Paris.

She is married to Alessandro Castellano and has 3 children

I hereby authorise the processing of my personal data pursuant to Italian Law 675/96 as amended.

signed by

A handwritten signature in black ink, appearing to be 'A. Castellano', written in a cursive style.

courtesy translation

**DECLARATION OF ACCEPTANCE OF CANDIDACY
TO THE OFFICE OF MEMBER OF THE BOARD OF DIRECTORS OF THE COMPANY SALINI IMPREGILO
S.P.A.
AND TO HAVE THE LEGAL REQUIREMENTS**

I, the undersigned, Pietro Salini,

DECLARE

- that I am aware:
 - that the shareholder Salini Costruttori S.p.A. plans to submit a list for the appointment of the Board of Directors of Salini Impregilo S.p.A. (the "Company") with offices in Milan at Via dei Missaglia 97 to the Shareholders' Meeting called for 30 April 2015 at 10 am in single call;
 - that my name is on the above-mentioned list;
- that I irrevocably accept my candidacy to the office of Member of the Board of Directors of the Company;
- that if appointed by the Shareholders' Meeting, that I accept the office of Member of the Board of Directors starting from the term of the aforesaid Shareholders' Meeting.

ALSO DECLARE

under my sole responsibility, also pursuant and consequent to Article 76 of Italian Presidential Decree no. 445 of 28/12/2000 on the subject of making false statements in documents and false declarations:

- that I do not find myself in any of the conditions of ineligibility for election, incompatibility and forfeiture provided for by current laws or regulations for the appointment to the office of Member of the Board of Directors of the Company;
- I meet all the requirements set forth in current laws and regulations and in the company by-laws of Salini Impregilo for accepting the office of member of the Board of Directors, including those of reputation, pursuant to Article 147-quinquies, Section 1 of Italian Legislative Decree no. 58/1998 and of professionalism;
- I do **not** meet the requirements necessary for being qualified as independent pursuant to Article 148 of Italian Legislative Decree no. 58/1998 and the provisions of the Corporate Governance Code of listed companies prepared by the Corporate Governance Committee of listed companies and promoted by Borsa Italiana S.p.A.

- (a) I do not hold offices as member of a governing or control body to an extent equal to or greater than what is set out in current legislation, the Company By-Laws, the Corporate Governance Code of listed companies and the Regulation adopted by the Board of Directors of Salini Impregilo S.p.A. on 12 December 2007 and; (b) that should I be appointed by the Shareholders' Meeting of the Company, the above-mentioned limit would not be exceeded.

I, the undersigned, undertake to immediately notify the Company of changes or additions to my data and the declarations given if they are significant for the purpose of ascertaining the existence of impeding causes and legal requirements for holding the office of Member of the Board of Directors of the Company.

Finally, I, the undersigned, declare I have been informed pursuant and consequent to Italian Legislative Decree no. 196/2003 as amended and supplemented that the personal information collected will be processed by the Company, also with the use of electronic tools, as part of the process for which this declaration is given.

Annexed hereto:

- the *curriculum vitae* complete with the list of offices as member of a governing or control body held at other companies and significant pursuant to the law and the company By-Laws.

Rome, 2 April 2015

The declarant

(signed by) Pietro Salini

Pietro Salini

Head of the construction Group Salini Impregilo, leading Italian general contractor specialized in large infrastructures and formed by the recent merger of Salini SpA and Impregilo SpA. Operating in over 50 countries and 5 continents, the Group has more than 34,400 employees and manages an orders portfolio of some € 32.4 billion.

Pietro Salini earned his degree in Economics and Business Administration from La Sapienza University of Rome and began his professional career working for the family company, Salini Costruttori SpA, eventually becoming its Chief Executive Officer, a position he still holds.

He implemented the Group's external growth strategy (Todini Costruzioni Generali in 2010 and Impregilo in 2013), completing the "Campione Nazionale" project in complex infrastructures and invoicing over 80% of its revenues abroad. Today, the Group is world leader in terms of civil engineering sales in the "water" segment. The latest Salini Impregilo contracts include two lots of the Brenner Base Tunnel, the metro systems of Lima, Riyadh and Doha, and the construction of major roadways in Poland, Slovakia and Romania.

Pietro Salini also currently serves as the Chairman of the Board of Directors of Co.Ge.Ma. S.p.A., Sole Director of Pietro Salini & C. S.r.l. and, as such, Deputy Chairman and Member of the Board of General Partners of Salini Simonpietro e C. S.a.p.A. He is also a Member of the Board of Confindustria, General Representative on the Board of Unindustria and Board Member of Assonime.

On 31 May 2013, Pietro Salini was honoured with the title of "Cavaliere del Lavoro" (Knight of Labor, for his service to industry), and on 11 December 2013 he won the Tiepolo Award in Madrid for the deal that resulted in the takeover of Impregilo.