

## PRESS NOTE

### **WEBUILD CEO SALINI AT FEDERACCIAI GENERAL ASSEMBLY: “STEEL AND INFRASTRUCTURE: A VITAL SINERGY FOR INDUSTRIAL SOVEREIGNTY, COMPETITIVENESS AND WELFARE”**

MILAN, November 10, 2025 – “The steel industry and large-scale infrastructure are key assets for the sovereignty and competitiveness of our national system. This mutual relationship is not only economic, but structural when it comes to people’s everyday lives,” Webuild Chief Executive Pietro Salini told the Public Assembly of Federacciai – the Federation of Italian Steel Companies – held in Bergamo. “We often forget how much steel and infrastructure have transformed Italy, contributing to its passage from an agricultural country to an industrial power. The achievements made during the last century are not to be discounted – they are the result of a vision and investments that changed our history.”

In this synergy, Webuild confirms its role as one of the largest steel purchasers in Italy, directly supporting the sector’s production and employment. Between 2023 and 2025, the Group made purchases in Italy exceeding €800 million.

“Infrastructure is a growth engine for GDP and employment across all related sectors. But in order to make the most of this potential, there needs to be a solid and competitive Italian industry at the global level,” Salini added. “We need simpler rules and realistic targets to be set under an industrial vision that supports our production system in the face of overcapacity from abroad, especially Chinese. We also need to have large Italian companies along with their respective supply chains collaborating in a synergetic way to really make a national system.”

“Infrastructure today is a fundamental tool of economic policy and industrial geopolitics. We cannot overlook the fact that the steel industry is a strategic sector. Supporting the supply chain – second in Europe by volume and first in electric furnace production – is essential in ensuring skilled jobs and preserving for future generations the welfare policies that we ourselves enjoy today.”

“Italian steel, renowned for its quality and durability, is an indispensable resource for the current infrastructure plan – the largest since World War II – and for future projects. Steel is the backbone that guarantees the safety and reliability of crucial public works that are reshaping the country’s mobility even today,” Salini continued, citing examples such as the new high-speed rail lines of the Terzo Valico dei Giovi–Nodo di Genova Combined Project, Verona–Padua, Naples–Bari, Salerno–Reggio Calabria, and the Palermo–Catania–Messina high-capacity railway corridor.

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*Webuild is a global leader in the construction of large, complex infrastructure projects, with a focus on sustainable mobility, hydropower, water treatment, and green buildings. A recognized leader in the water sector and active in about 50 countries, the Group employs approximately 95,000 people of over 125 nationalities. It boasts nearly 120 years of experience with over 3,700 completed projects. Its track record includes 13,648 kilometres of railways, 891 kilometres of metro lines, 82,577 kilometres of roads and highways, 1,022 kilometres of bridges and viaducts, 3,462 kilometres of tunnels, and 319 dams and hydropower plants. Among its most iconic projects are the Grand Ethiopian Renaissance Dam in Ethiopia, the expansion of the Panama Canal, the Long Beach International Gateway bridge in California (USA), the Second Bosphorus Bridge (Turkey), the Sydney Metro Northwest skytrain viaduct and bridge (Australia), the Kingdom Centre skyscraper in Riyadh (Saudi Arabia), and metro lines in cities such as Copenhagen, Paris, Rome, Milan, Naples, Doha, Thessaloniki, and Riyadh. Ongoing projects include the New Genoa Breakwater, the Brenner Base Tunnel,*



*the Pedemontana Lombarda Highway, Metro di Roma's Line C, the Genoa-Milan and Naples-Bari high-speed/high-capacity railways, the PalermoCatania-Messina high-capacity railway, the Snowy 2.0 hydropower scheme in Australia and the Dams System in Trojena in the Kingdom of Saudi Arabia. As of December 31, 2024, revenues totalled €12 billion. As of June 30, 2025, its total order backlog stands at approximately €59 billion, with over 90% of its construction backlog related to projects linked to the United Nations Sustainable Development Goals (SDGs). Listed on the Borsa Italiana stock exchange in Milan (WBD; WBD.MI; WBD:IM), it is member of the MIB ESG index of Italian companies with best ESG practices. Headquartered in Italy, it is subject to the management and coordination of Salini Costruttori S.p.A.*

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